

WHERE THE RIVER MEET THE LAND

ANNUAL REPORT 2025





EDITORIAL

PHOTO FLÁVIO FLONER

The cycle that transforms territories and lives .

This report tells the story of that journey, where each project is a waterway and each result is a seed that sprouts in the soil.

Since 1999, Rioterra has been born and reborn out of a commitment to conserve the Amazon and to value all the communities that live, grow, and thrive within it. Just like every river that flows from a spring, our journey has its origins in listening to the land, in local knowledge, and in science applied to socio-environmental transformation.

Over the course of 26 years, the Amazon Innovation Center – Rioterra has created paths that connect people, forests, and knowledge. In 2025, this path proved to be even more significant. Faced with environmental indicators that have reached alarming levels, concrete actions grounded in science, technology, and innovation have become urgent actions capable of reducing the impacts of extreme weather events and strengthening the resilience of Amazonian territories in the face of increasingly common extreme scenarios.

Our programs and projects have flowed like streams that wind through the forest, guided by a commitment to future generations, to addressing climate change, to territorial protection, and to strengthening family farming, indigenous peoples, and traditional communities. Each initiative has taken diverse paths, bringing together and connecting people, ancestral knowledge, and local realities as the foundations of development grounded in the Amazon.

The year also featured the consolidation of partnerships with governments, companies, international organizations, development banks, and local communities. This diverse network, like a forest that grows from its interconnected roots, has expanded our capacity to take action, increased the number of the institution's direct and indirect beneficiaries, and reinforced the positive impact of the results generated by our actions.

It is on the land, where seeds take root, that results take hold. In 2025, the impacts generated by Rioterra translated into the protection and restoration of biodiversity, the reduction of social vulnerabilities, the expansion of food production and the livelihoods of local communities, income generation, capacity-building, and the promotion of Amazonian lifestyles.

The land sustains what the river builds: lasting transformations, made with and for those who live in the territory. We remain confident and ambitious. The river continues its course, and the land continues to be fertile. Our commitment remains the same, combining:

- **conservation of the forest's biodiversity;**
- **preservation of the Amazonian identity;;**
- **creation of jobs and income through the sustainable use of nature;**
- **and the building of a more fair and inclusive society.**



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Acknowledgments:
The results achieved by Rioterra reflect all the hard work and effort invested by the teams that build the institution. Our success is the product of the dedication of every employee, member of the board of directors and advisory councils, partner, and investor. To all who contribute to this shared journey, we express our heartfelt gratitude.

Summary

THE SPRINGS

04

Where it all begins05

Institutional presentation06

Message from the board07

About us08

Where we are09

Innovation, science, and technology10

Our global numbers11

THE RIVERBANKS

13

Where the river meets people14

Voices from the territory15

Echoes of the journey17

THE PATHS OF WATER

19

Where the waters took us in 202520

Bioeconomy21

Forest restoration25

Indigenous peoples and traditional communities30

Socio-territorial development34

THE ROOTS

38

What we built in 202539

THE FOREST THAT GROWS

46

Partnerships and collaborative initiatives47

Institutional networks and strategic alliances48

THE SOIL THAT SUSTAINS

50

Who builds this transformation51

Governance52

The team53

Transparency55

THE RIVER'S NEXT COURSE

57

The Future58

New challenges and perspectives of 202659

CONTACTS

61





Every river begins in
a spring. There is where
the water finds
its direction and begins
its journey

THE SPRINGS

PHOTO FRED BASTOS

WHERE IT ALL BEGINS

Every story has a beginning. Every journey begins from a starting point. Before the river's course, before its banks, before its roots, there is the spring, where something begins to take shape, gains movement, and comes into existence in the world. It is from this source that the journey presented in this report begins.

Since its foundation, Rioterra has been driven by the understanding that the Amazon requires solutions born from within the territory itself. Its origins lie at the intersection of technical expertise, applied science, and the active listening of the people who live in and rebuild the forest every day. Like every spring, Rioterra did not begin with great volume, but with depth of purpose.

The river that emerges from this source is shaped by choices, commitments, and action. Throughout 2025, its flow expanded, met other waters, opened new pathways, and connected with territories, projects, and people. Every initiative developed by Rioterra was, and continues to be, part of this movement.

Yet no river exists without the land that embraces it. It is the land that gives permanence to movement. It is where efforts become results, where planted seeds take root, and where impact is sustained over time.

**Before it flows
over long
distances,
every river
needs a spring**

The land represents what remains: strengthened territories, restored areas, capacities built, and the lives impacted.

This report records that living cycle. It begins at the source, where we reaffirm who we are, how we are organized, and the values that guide our decisions. It then follows the paths of water, revealing the projects and programs set in motion throughout 2025. Finally, it reaches the land, where we present the results that have taken root across the territory.

Above all, it recognizes the people and partnerships that made all of this possible. Each section reflects a step from this cycle, in which river and land complement each other and strength mutually.

Here, we present the narrative of a year in which movement and permanence walked hand in hand. A year in which Rioterra kept flowing without losing touch with the ground that sustains its work. Because every river must remember its source, as the place where life begins, emerges, and create new paths. The source is the moment when life announces itself and the flow begins.

*"Springs
noun*

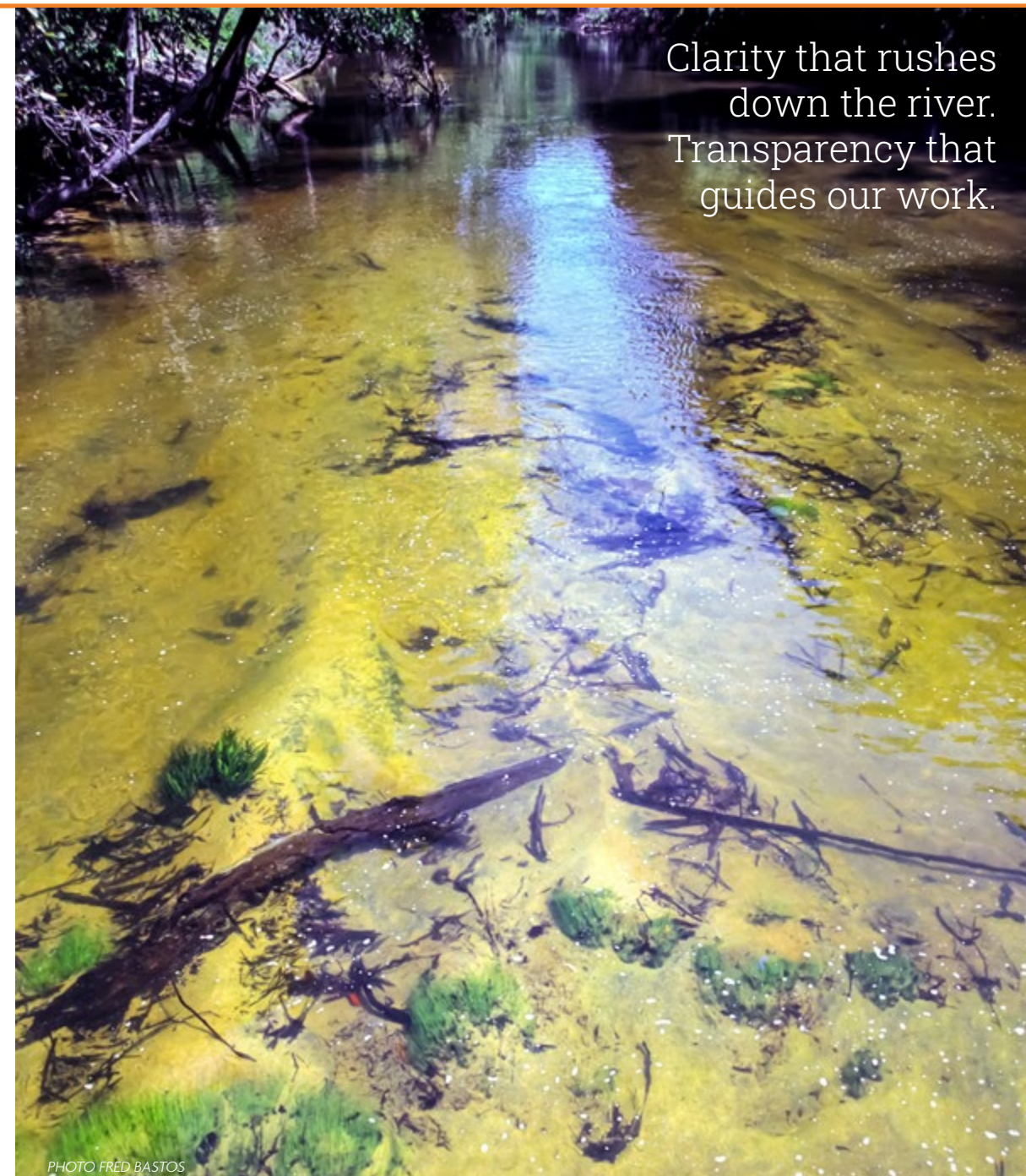
- 1. A natural source of water that flows from the ground*
- 2. Something that springs forth*
- 3. That begins to come to life"*

Our work comes from a very clear purpose: to protect the Amazon and improve the lives of the people who live in it.

PHOTO: FRED BASTOS

Institutional presentation

We remain guided by a clear mission: to promote sustainable development in the Amazon, contributing to the creation of a critical, conscious society capable of reshaping development models to suit the Amazon region, so that they combine conservation and sustainability, also improving the quality of life for local communities. Our vision is to be, by 2030, an impact organization that connects diverse actors to implement sustainable solutions in the Amazon, strengthening networks and expanding transformations.



M **MISSION**
To contribute to the development of a critical society, one that is aware of its socioeconomic and environmental context, and capable of proposing a development model for the Amazon region that combines conservation and sustainability with improving the quality of life for local communities

V **VISION**
To serve as an impact organization in the Amazon, connecting different stakeholders to promote and implement sustainable solutions in the regional economy by 2030, with a focus on reducing social vulnerabilities, addressing climate change, and conserving biodiversity.

V **VALUES**
Here at Rioterra, we are guided by a set of principles that direct all our actions as we carry out our work and reflect the excellence of what we do:
Humanism: We value human beings and place them at the center of our work.

Sustainable use of the environment: We work to ensure that the diverse characteristics of an ecosystem are restored in harmony with human well-being, guaranteeing livelihood opportunities and respect for local communities.

Transparency: We believe that accountability is an important tool in the management of the organization, contributing to social oversight and ensuring credibility and trust among financial supporters and the communities involved in our projects.

Respect for differences: All people carry with them a diversity of thoughts and experiences that contribute to the cultural richness of our region, which we seek to respect and take to our fieldwork.

Respect for nature: We work toward environmental conservation through actions focused on mitigating climate impacts, the rational use of natural resources, the conservation of biodiversity, and the generation of income in a sustainable manner.

Message from the board



Fabiana Gomes
President

“Searching for innovative solutions to address long-standing issues.”

2025 has shown us that the effects of the climate crisis are no longer a prediction, they are a reality, especially for the peoples of the Amazon who are on the front lines of these changes. With strong purpose, Rioterra has responded with large-scale actions, applied science, and technological innovation, planting hope where the forest and its communities need it most. The millions of seedlings, the protected areas, and the empowerment of traditional communities and family farmers demonstrate that it is possible to reduce vulnerabilities and build climate resilience. Our mission is to continue acting with the speed that the climate demands and with the care that communities deserve, scaling up solutions alongside those who live from and for the forest. We move forward into 2026 with greater strength, ready to expand our impact, protect territories, and promote climate justice



Lara Barberena
Vice President

“A thriving region and strengthened communities to preserve the Amazon.”

In 2025, each project implemented reinforced the fact that addressing climate change in the Amazon requires concrete action, a close connection to the territory, and attention to the vulnerabilities of communities that depend directly on the forest's cycles. The severity of extreme events impacts the water, food, and economic security of these communities, making the development of joint solutions even more urgent. The progress of our initiatives to restore degraded areas, combined with technology and technical support for communities, has shown that it is possible to strengthen local resilience and position the Amazon as a key player in global climate solutions. We are working intensively to guarantee more protection tools for those who live from and for the forest. Every day, we expand our efforts with a focus on climate adaptation, social inclusion, and effective responses to a situation that can no longer wait.

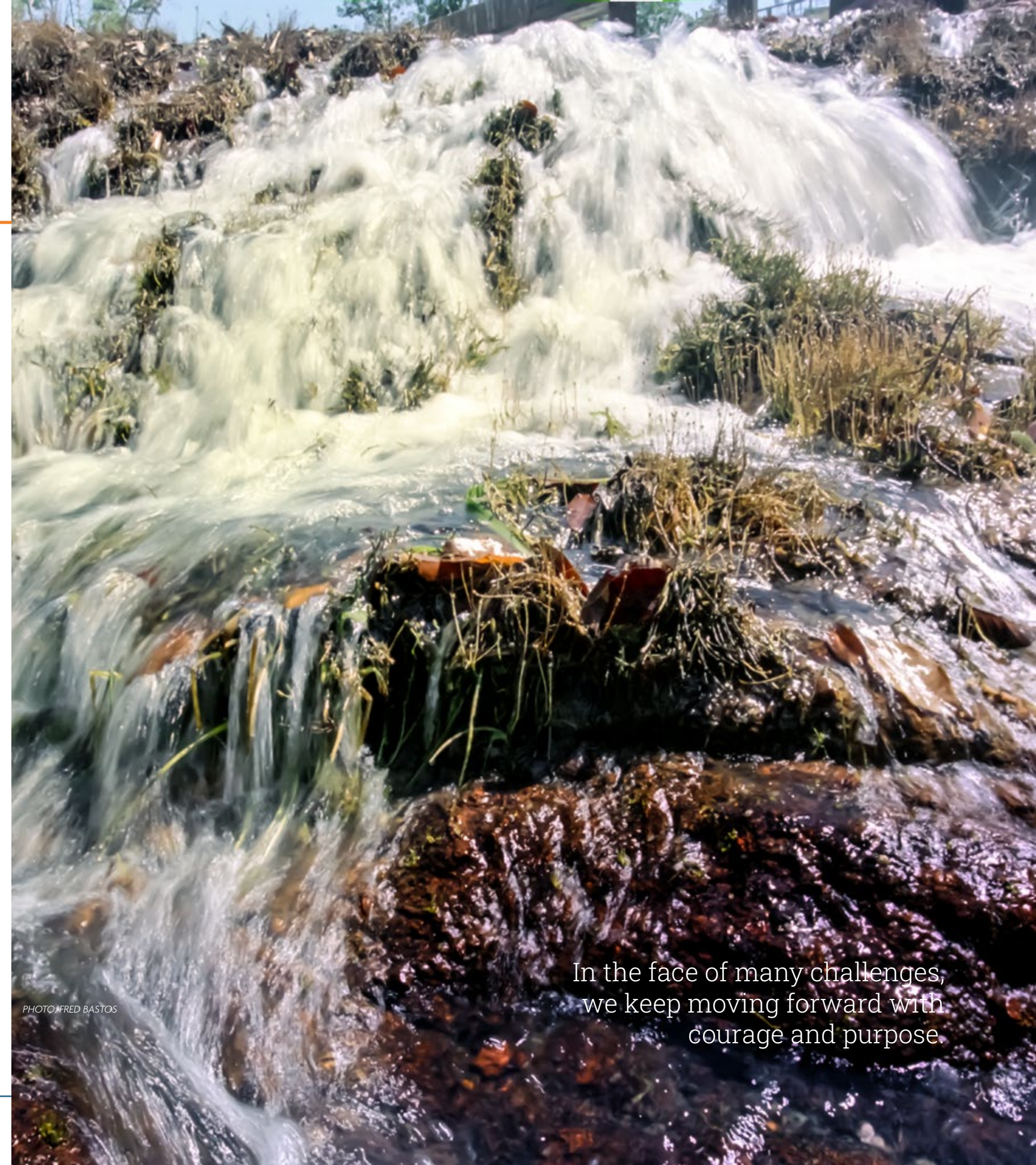


PHOTO: FRED BASTOS

In the face of many challenges,
we keep moving forward with
courage and purpose.

About us

Founded in November 1999, Rioterra – Amazon Innovation Center was born as a non-profit Science, Technology, and Innovation Institution (ICT) and Civil Society Organization of Public Interest (OSCIP), committed to promoting sustainable development in the Amazon. Just like a watercourse that springs from a small source and grows stronger along its

path, our work develops steadily and progressively, bringing together science, technology, ancestral knowledge, and innovation to generate consistent solutions and social transformation. We were founded and have grown like a flowing river, guided by three strategic pillars that define the purpose and direction of our work:

- Biodiversity conservation, protecting the forest as the foundation of life and climate balance;
- Reducing social vulnerabilities in communities through the implementation of sustainable and self-sustaining practices that strengthen local organizational capacity, management, and autonomy;
- Climate change mitigation and adaptation to address the impacts that daily threaten the well-being of the affected populations.

Only a population that is aware of its social, economic, and environmental reality, and that recognizes its opportunities and challenges, can build the paths to be followed toward sustainable development. For this reason, this work gains even greater relevance when viewed from the perspective of the direct beneficiaries of these initiatives. Traditional communities, indigenous peoples, and smallholder farmers are among those who face, most severely, the effects of climate change, pressure on natural resources, and historical challenges in accessing opportunities.

By working with these communities, Rioterra helps strengthen food security, generate income, and promote local autonomy, valuing lifestyles and knowledge that are essential to environmental conservation. More than just implementing projects, we seek to build shared solutions that enhance the resilience of these communities and ensure better living conditions, both today and for future generations.



Where we are



Location
on the map

Ríoterra has its roots in the heart of the Amazon. Our head office is located in Porto Velho, the capital of Rondônia, a state that is fully inserted in the Amazon biome, characterized by a hot and humid tropical climate and the presence of major rivers that shape the landscape, lifestyles and human relations with the forest.

Rondônia borders the states of Amazonas, Acre, and Mato Grosso and covers an area of 237,754.172 km², home to a population of approximately 1.5 million people. In this context, we have built our operations, grounded in a continuous presence and deeply connected to the local realities of this part of the Amazon region.

In addition to Porto Velho, Ríoterra also operates in 23 other municipalities in Rondônia and works in two Indigenous Lands in the state. In the municipality of Itapuã do Oeste (RO), we maintain a nursery with a production capacity of up to 3 million seedlings, one of the cornerstones of our forest restoration strategy.

Our work extends beyond these geographical borders. Nationally, we operate in an Indigenous Land in Mato Grosso and have recently expanded our presence to Boa Vista (RR), Macapá (AP), Belém (PA), and Brasília (DF), through the Socio-Territorial Development program, which has enabled us to increase the scope of our actions to

deepen dialogue with different regional contexts, strengthening partnerships and adapting solutions to the specificities of each situation.

Internationally, since 2021, we have had a presence in Berlin, Germany. This connection point brings the Amazon closer to Europe, strengthening global networks, partnerships, and dialogues on conservation, climate, and sustainable development.

It is through these areas of operation, where our path begins, expands, and connects with different contexts, that Ríoterra sustains its journey of transformation.



Innovation, science, and technology



Just as a river finds its way, we innovate with precision and adaptability.

INNOVATION HIGHLIGHTS IN 2025

In Rioterra's view, innovation, science, and technology are like natural forces that set the river in motion. By 2025, we consolidate these pillars as the foundation for building solutions that address the environmental, social, and economic challenges of the Amazon.

Working in the forest means listening to the territory; therefore, innovation at Rioterra is expressed in the way we design processes, choose tools, and adapt methods to the region's environmental and social complexity, ensuring precision and efficiency in the actions we implement.

In this context, technology is merely a tool for expanding possibilities: supporting land management, improving decision-making, and strengthening strategies that balance conservation, production, and the sustainable use of the forest. Innovation also means creating new ways to produce, conserve, and generate value from the standing forest. It means structuring sustainable production chains, local economies, and designing solutions that make sense for the ecological, cultural, and productive reality of the Amazon region.

This is how we transform knowledge into applied practice, creating consistent, effective, replicable solutions aligned with the dynamics of the territory, contributing to a more resilient Amazon that is prepared for the challenges of the present and the future.

Territorially-based social solutions	Technology applied to the forest	Sustainable production and responsible land use	Climate solutions and forest conservation
INDIGENOUS TERRITORIAL GOVERNANCE SUPPORT Territorial and Environmental Management Plans for Indigenous Lands (PGTAs) – Rioterra provides technical support for the development and implementation of PGTAs led by indigenous peoples themselves, strengthening autonomous territorial planning processes. The initiative contributes to the organization of community governance, the recognition of territorial rights, and the sustainable management of natural resources, while also expanding access to public policies, management tools, and socio-environmental financing mechanisms, all while respecting traditional knowledge.	- RIOTERRA SYSTEM PLATFORM An integrated digital tool for land management and the monitoring of restoration and conservation projects, enabling the tracking of environmental and socioeconomic outcomes. - REMOTE MONITORING USING AERIAL IMAGES Application of remote sensing and geospatial analysis to monitor forest regeneration and plan large-scale interventions.	PECUÁRIA+ A demonstration model for low-carbon livestock farming in the Amazon, designed to support small-scale farmers. The project promotes environmental compliance, sustainable increases in productivity, and the adoption of practices that reduce emissions and pressure for deforestation. It includes the development of a website and a chatbot using artificial intelligence, offering continuous and accessible technical guidance to producers.	FOREST PEOPLE'S ALLIANCE Proposes climate solutions by developing a model of territorial governance. It works to conserve more than 10 million hectares, combining environmental protection with community autonomy. The initiative reduces power imbalances by offering independent technical, legal, and financial advice to communities often harassed by private companies and intermediaries involved in SDG and REDD+ projects. It promotes the exchange of knowledge, strengthening informed decision-making.

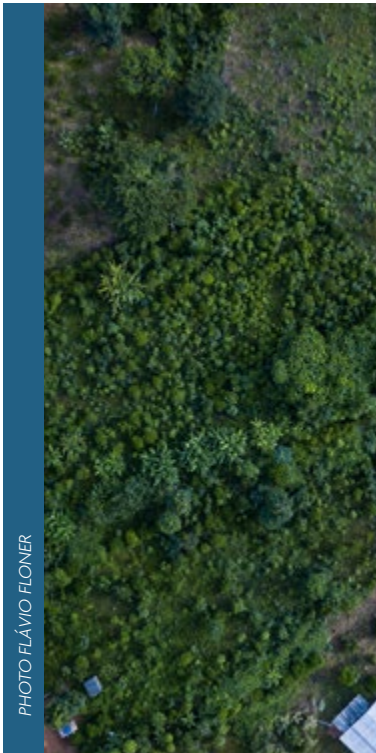


Our global numbers

+2
MILLION
tons of CO₂eq removed
from the atmosphere over
the past 10 years;



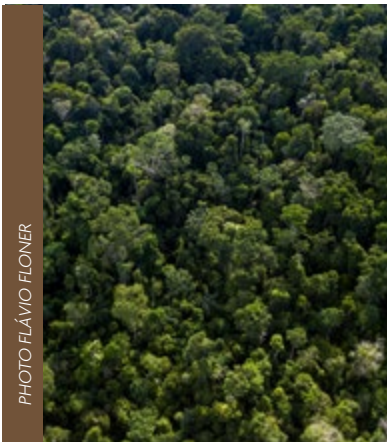
+6
THOUSAND
hectares of land restored
in the Amazon;



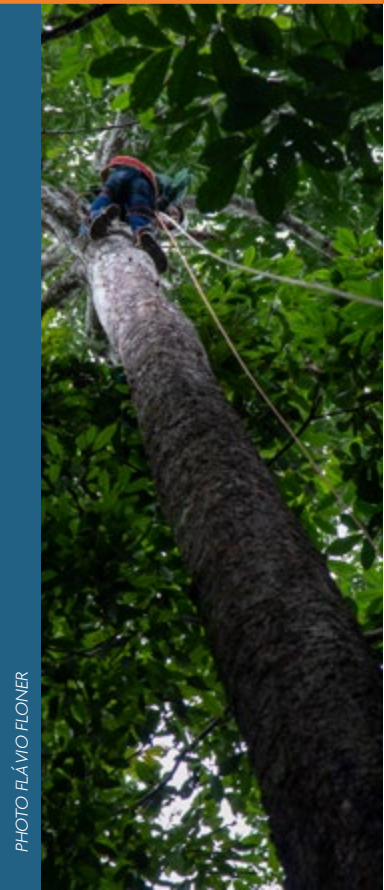
+10
MILLION
native seedlings produced
and donated for
reforestation;



+1
MILLION
hectares of
conserved land;



34
THOUSAND
smallholder farmers
benefited;



460
native Amazonian species
conserved, including 28
endangered species;



100
local associations
supported.





Fred Bastos

Finance and Administration Management | Founding Member

As a member of the Finance and Administration team and having been part of Rioterra's founding history, I have closely followed the institutional consolidation that took place in 2025. It was a year marked by the strengthening of governance, the improvement of internal processes, and responsible resource management. These advances ensured stability, transparency, and consistency between purpose and practice, allowing Rioterra to expand its operations in the Amazon region with integrity and credibility.

"Watching Rioterra being born and growing is like experiencing the moment when purpose turns into action."

PHOTO FRED BASTOS



No river runs in isolation.
It flows through lands,
connects communities,
sustains cultures, and
weaves its way through
the histories of peoples
and individuals.

THE RIVERBANKS

PHOTO FRED BASTOS

WHERE THE RIVER MEETS PEOPLE

Every river finds its purpose when it meets its banks. It is from this intersection that its course is shaped and revealed; it is also where its flow encounters boundaries. The banks are places of convergence, exchange, and collaborative creation, where the river ceases to be merely a flow and begins to generate shared life.

It is in this space that partnerships are built and the bonds that sustain Rióterra's work are strengthened. Our presence in the region always takes place in dialogue with those who live, work, and care for the Amazon on a daily basis: traditional communities, Indigenous peoples, family farmers, partner organizations, funders, and public and private institutions that share a commitment to a sustainable future.

Throughout 2025, every initiative we undertook brought together people willing to walk this path together. Institutional partners contributed knowledge, resources,

and strategies; beneficiaries brought their wisdom, experiences, and active leadership; and communities identified possible and necessary paths to ensure that the initiatives made sense within the territory.

This way, the river was gradually shaped by its banks, and the banks were gradually reinforced by the continuous flow of cooperation.

The voices here express this process. They are vivid stories and testimonies from those who participated in, witnessed, and played a leading role in the transformations brought about by the actions taken, always from the perspective of those standing on the riverbank, not as spectators, but as active participants in this journey

*"riverbanks
riv-er-bank
noun*

- 1. The immediate outer contour of something; edge, border.*
- 2. Land bordering a river, lake, stream, etc.; bank, shore.*
- 3. The space between two nearby or adjoining things. [...]."*



PHOTO FRED BASTOS

No river runs alone.
It always finds people, and each one
of these voices reinforces its path.

Voices from the territory

In 2025, Rioterra's work was built on an even more collaborative foundation. Institutional partners, communities, funders, and beneficiaries were involved in the heart of the processes, actively contributing to the design, implementation, and refinement of initiatives in the region. Throughout this journey, cooperation paved the way and set the pace for these actions. Partnerships, dialogues, and shared experiences helped shape common goals, while the trust cultivated in the community created the solid foundation needed for the initiatives to sustain themselves, grow, and endure.

The year of 2025 was a decisive period for consolidating the cooperation network that underpins Rioterra's mission and institutional purpose, strengthening mutual trust among the organization, communities, funders, the public and private sectors, and other stakeholders who share a commitment to a sustainable future for the Amazon region.

Communication played a strategic role in this effort, not only as a tool for transparency but also as a space for listening and building connections among the stakeholders involved. The testimonials in this section reflect this vibrant network, demonstrating how joint action creates a solid foundation, both on the ground and in relationships, so that results can be sustained over time.



PHOTO ALEXANDRE ROTUNO

"For the Arara people, the work carried out in partnership with Rioterra has been an important path toward empowerment and autonomy. Throughout 2025, we made progress in our internal organization and in developing new leaders, supported by initiatives that value our management practices, our relation to the territory, and collective decision-making. With technical support and constant dialogue with relatives and partners, we have expanded our capacities in planning, governance, and sustainable management, ensuring that our actions combine territorial protection, income generation, and the empowerment of my people."

Shirlei Arara – Female leadership of the Karo Arara people



PHOTO ALEXANDRE ROTUNO

"This project is going to help me make a dream I had come true in my life. I'm so happy. If I were to wait on my own to get started, I wouldn't have been able to, and I still can't... But it came to me at the exact right time, when I needed it most. So everything has fallen into place; becoming a reality in my life, it's a victory. Sometimes we're feeling down, with our heads bowed, and then someone comes along, sits down with you, and creates a custom project, just for you... It brings you so much joy. So, we just have to put our heads up and move forward."

Eliene Brandes – Rural producer supported by Rioterra



PHOTO ALEXANDRE ROTUNO

"I believe that women's participation in these projects is a very good thing! Even for me, as a woman, it raises my self-esteem and gives me the courage to tackle farm work, like planting... I'm hopeful that we'll make a profit; benefiting from these initiatives will be wonderful. And women are always welcome—they have to be very welcome... Women must have a chance!"

*Roseli Martins – Padre Ezequiel Settlement
Mirante da Serra-RO*

"Deforestation always leads to something bad... If everything gets deforested, there won't be any more production, and there won't be a way to sell the milk anymore, right? The cattle situation is already difficult, if you're in a restricted area, you can't sell anything. When we moved here, we used to have good water levels. Now, in the middle of each year, we have started to face severe droughts. Reforestation is what we have to do to try to bring the water back, there's no other way."

Jucinei Barbosa – Family farmer



PHOTO CASA QUATRO



Echoes of the journey

 Quintais Amazônicos II Project Signature



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 Participation at the 2025 Brazilian Climate & Carbon Conference



 Click to read more

 Festival dos Povos da Floresta stands out in Boa Vista, Roraima



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 Highlights from the Festival dos Povos da Floresta in Macapá, Amapá



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 First edition of the Festival dos Povos da Floresta in Porto Velho during Environment Week



 Clique para ver mais

 Rioterra's Participation in COP30 alongside Brazil's vice-president, Geraldo Alckmin



 Click to read more

 Rioterra delivers over 1 million seedlings



 Click to read more





Alexandre Queiroz
Project Analyst and Secretary to
the Executive Board

We remain continuously focused on transparency, the responsible use of resources, and the effectiveness of our work. We have made progress in terms of improving processes, enhancing the technical skills of our teams, and ensuring accountability. We have also seen an expansion of Indigenous leadership in decision-making circles, strengthening institutional organization and the autonomy of associations. Since 2022, our work coordinating indigenous fronts, for example, has contributed to the implementation of governance tools, the conduct of training sessions, and the structuring of administrative and financial processes, resulting in institutional strengthening and an expansion of the capacity to implement and monitor the territory.



Vitória Filgueira
Coordinator of Technical Assistance
and Rural Extension (ATER)

In 2025, the Technical Assistance and Rural Extension (ATER) sector worked directly with producers in Rondônia, providing technical guidelines and support for environmental regularization. Through assessments, training, and institutional partnerships, we strengthened participation in productive restoration projects. Key lessons learned include the importance of dialogue and collaborative efforts. These actions contributed to Rioterra's mission by integrating environmental conservation with income generation in rural areas.

"Keeping the traditions and culture of local communities alive is our biggest challenge and goal"



PHOTO WILL GAVIÃO



Each program represents
a watercourse that crosses
challenges and creates new
opportunities.

THE PATHS OF WATER

PHOTO FRED BASTOS

WHERE THE WATERS TOOK US IN 2025

Every river reveals its strength and the depth of its impact on nature along the path it travels. In 2025, the waters of Rióterra followed different courses, mobilizing teams, resources, and partnerships through programs and projects that responded to environmental, social, and cultural challenges in the Amazon. This movement gave concrete form and vision to the institutional commitment to turning strategy into action across territories.

Throughout the year, invested resources drove initiatives focused on forest and landscape restoration, recovering ecosystems and creating foundations for the permanence of the standing forest. The waters also flowed through productive and cultural channels. Programs in bioeconomy and valorization of sociobiodiversity supply chains integrated environmental restoration, income generation, and appreciation of local cultures. The application of resources in these projects drove sustainable practices, supported family

farmers, traditional communities, and indigenous peoples, and expanded the reach of production models compatible with conservation.

At the same time, cultural actions opened new paths for dialogue and social mobilization. Initiatives integrating culture, identity, and territory expanded the dimension of impact, recognizing that sustainable transformation also passes through symbolic strengthening, the visibility of local voices, and the preservation of Amazonian cultural expressions.

This section presents the paths traveled throughout the year: the projects that set Rióterra in motion, the action fronts that concentrated efforts, and the investments that made it possible to turn commitment into achievement. These are the waters of 2025, following their course, preparing the ground for impacts that will take root and for the next paths to be forged.

“path
pa·th
noun

1. The distance or space traveled to reach a certain place; itinerary, course, route, path;
2. The direction to follow to get to a place or from one place to another;
3. A trend or direction toward which certain events are heading.”

The paths along which our work flowed, carrying solutions grounded in science, innovation, and local knowledge

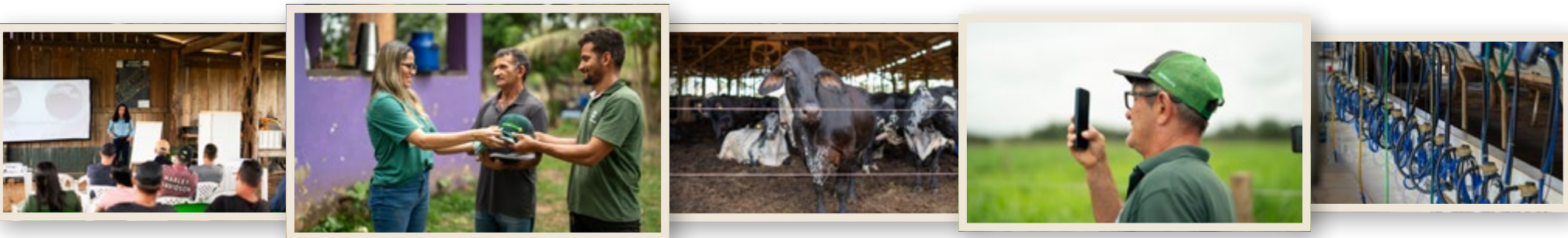
PHOTO: FRED BASTOS

BIOECONOMY

PHOTO ALEXANDRE ROTUNDO

PROJETO

Pecuária+



The Pecuária+ Project is a strategic initiative of Rioterra aimed at transforming the productive systems of Amazonian cattle ranching, with a focus on adopting low-carbon emission models, environmental compliance, and improving productive efficiency.

The project works directly with family producers, promoting technical innovation, environmental adaptation, and integration with public policies such as the ABC+ Plan.

The initiative combines technical diagnosis, specialized assistance, practical demonstration on model properties, and the use of digital tools to broaden access to information and technical guidance, helping to reduce pressure on deforestation and strengthen sustainable supply chains for beef and dairy.

Goals and Key Results:	Main Activities Developed:	Highlights and Differentials:	Location:	Partners:
- Implementation of 4 model properties for sustainable cattle ranching; - Preparation of economic viability studies for low-carbon cattle ranching (beef and dairy); - Diagnosis of environmental embargoes on rural properties; - Training of 60 rural producers in sustainable production and market access; - Development of a platform with a website and AI-powered chatbot to scale qualified technical assistance to producers.	- In-depth diagnosis of the causes of environmental embargoes in the region; - Technical-economic studies for low-carbon production models; - Workshops, field days, and producer exchanges; - Development of a website and chatbot for ongoing technical guidance to rural producers served.	- Rioterra's first initiative with structured use of artificial intelligence; - Strong alignment with national public policies (ABC+ Plan); - Integration between environmental compliance and economic viability; - Replicable methodology for other territories in the Amazon.	Candeias do Jamari and municipalities of the Madeira-Mamoré territory (RO).	- GIZ – Brazil-Germany Cooperation; - Ministry of Agriculture and Livestock of Brazil (MAPA); - Family producers; - Public institutions and technical specialists.

PHOTO CASA QUATRO



P R O J E T O

Cacau Amazônia+



Cacau Amazônia+ is a program focused on consolidating a cocoa supply chain aligned with environmental conservation and landscape restoration in Rondônia. The initiative integrates the recovery of degraded areas with the implementation of agroforestry systems, alongside investments in infrastructure and expansion of farmers' productive capacity.

Working on productive inclusion and the valorization of sustainable practices, it contributes to the environmental compliance of rural properties and to improved production, creating opportunities for insertion into differentiated markets. By articulating production, conservation, and income generation, Cacau Amazônia+ drives a sustainable development model grounded in regional bioeconomy.

Goals and Key Results:	Main Activities Developed:	Highlights and Differentials:
- Implementation of 102 hectares of Agroforestry Systems (SAFs), with cacao as the income-generating crop; - Recovery of 20.53 hectares of Permanent Preservation Areas (APPs), contributing to water resource protection and biodiversity; - Planting of 67,078 cocoa seedlings and 13,725 açaí seedlings, promoting productive diversification; - Estimated sequestration of 260,000 tons of CO₂, reinforcing the project's contribution to climate change mitigation.	- Implementation of 122.53 hectares of SAFs, totaling 151,336 seedlings (cocoa, banana, and açaí), strengthening resilient and biodiverse production systems; - Ongoing technical follow-up with 92 rural producers and land leasing arrangements for planting, ensuring quality of implementation and management; - Installation of 60 irrigation kits, expanding productive capacity and water security; - Structuring of the cacao marketing chain, aiming for insertion into differentiated and higher-value-added markets.	- Strategic integration between agricultural production, environmental restoration, and market access; - Use of Agroforestry Systems as a tool for environmental compliance and productive recovery of degraded areas; - High potential for scale and replicability in other Amazon territories; - Significant contribution to strengthening the Amazonian bioeconomy, generating positive environmental, social, and economic impacts.

PHOTO ALEXANDRE ROTUNO



Location:	Partners:
Various municipalities in the state of Rondônia.	- Amazon Biodiversity Fund; - One Tree Planted; - Technical partners and local organizations.



PROJETO
CLUA



The initiative supported by CLUA focuses on improving cocoa production systems in Rondônia, with an emphasis on increasing efficiency, production quality, and adaptation to climate conditions. It is carried out through the deployment of adequate productive infrastructure to local realities, the provision of specialized and ongoing technical assistance, and territorial diagnostics that guide planning and decision-making.

In addition to promoting productivity gains and added value, the initiative seeks to encourage more efficient and sustainable land-use practices through production qualification, contributing to the long-term sustainability of family rural properties and the local economy.

Goals and Key Results:

- Implementation of 25 productive structures for cocoa, including fermentation, drying, irrigation, and greenhouse systems;
- Hiring of extension technicians;
- Training and ongoing technical assistance to family farmers;
- Development and dissemination of technical materials, as well as communication actions targeting the cocoa supply chain;
- Increased productivity and improved post-harvest practices, integrating cocoa with banana and açai in agroforestry systems.

Main Activities Developed:

- Implementation of agroforestry systems with cocoa, banana, and açai, promoting productive diversification and environmental restoration;
- Ongoing technical assistance to beneficiary producers;
- Installation of adequate infrastructure for fermentation, drying, and irrigation;
- Strengthening of outreach, communication, and experience-sharing strategies with producers and local stakeholders.

Highlights and Differentials:

Strategic integration between agricultural production, environmental restoration, and market access;

Use of agroforestry systems as a tool for environmental compliance and productive sustainability;

High potential for scale and replicability at the regional level.

Location:

Municipalities of:

- Ariquemes;
- Cacaulândia;
- Jaru;
- Mirante da Serra;
- Nova União;
- Ouro Preto do Oeste;
- Teixeirópolis;
- Theobroma;
- Urupá;
- Vale do Paraíso.

Partners:

- Cacau Amazônia+;
- Climate and Land Use Alliance.

4 QUALITY EDUCATION

8 DECENT WORK AND ECONOMIC GROWTH

17 PARTNERSHIPS FOR THE GOALS

PHOTO ALEXANDRE ROTUNO



FOREST RESTORATION

PHOTO FLÁVIO FLONER

P R O J E T O

Regulariza Rural



Regulariza Rural supports the environmental compliance of rural properties of up to four fiscal modules through the forest recomposition of 230 hectares of environmental liabilities in Permanent Preservation Areas (APP) and Legal Reserves (RL). The initiative prioritizes family farmers by offering ecosystem recovery services. The project expands Rioterra's forest restoration fronts, contributing to the environmental adequacy of rural properties, the protection of water resources, and landscape connectivity, generating medium-and long-term environmental, social, and economic benefits, encompassing area structuring, rural diagnostics, and strategic adjustments to local production.

Goals and Key Results: • Restore and monitor 230 hectares of native vegetation in APP and RL areas; • Production of native seedlings for the implementation of restoration actions; • Support the environmental compliance of small rural properties based on technical diagnosis and analysis of the Rural Environmental Registry (CAR); • Strengthen the technical capacities of family farmers for sustainable restoration and management practices; • Gradually implement restored areas, with completion expected by December 2026.	Main Activities Developed: • Institutional and community outreach with local associations and partner agencies; • Identification, technical and georeferenced diagnosis of priority areas for environmental restoration; • Delimitation of APP and RL and consolidation of areas for environmental compliance purposes; • Production of native seedlings for planting in the areas served; • Execution of actions including fencing, land preparation, planting, and maintenance; • Farmer training through field days, exchanges, and ongoing technical assistance.	Highlights and Differentials: • Priority focus on family agriculture and small-scale rural properties; • Integration between forest restoration and environmental compliance; • Territorial action with close, continuous technical assistance to rural producers, based on field evidence; • Direct contribution to reducing environmental liabilities, protecting water resources, and climate mitigation; • Operational adaptability and scalability for different contexts.	Location: • Maria José Rique Settlement Project, in Ariquemes (RO); Environmental Protection Area (APA) of the Pardo River, in Porto Velho (RO).	Partners: • Brazilian Forest Service (SFB); • German Development Bank – KfW; • Inter-American Institute for Cooperation on Agriculture (IICA); • Rondônia State Secretariat for Environmental Development.
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PHOTO ALEXANDRE ROTUNO

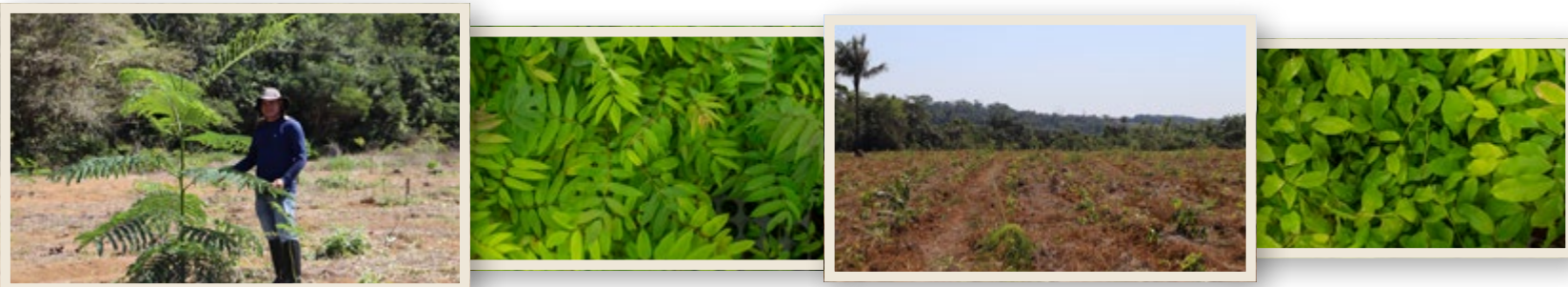
2 ZERO HUNGER

13 CLIMATE ACTION

15 LIFE ON LAND



Foresting 4 US



Created in 2020, Foresting 4Us is Rioterra's forest restoration campaign, integrating different projects, partners, and funding sources under a common strategy, with the objective of restoring Amazon forest cover. The goal is to reach 30 million seedlings planted by 2030, contributing to climate change mitigation and biodiversity conservation.

The campaign operates in Permanent Preservation Areas, Legal Reserves, degraded areas in Conservation Units, and rural properties with agroforestry systems, combining science, innovation, and territorial knowledge to amplify scale and impact.

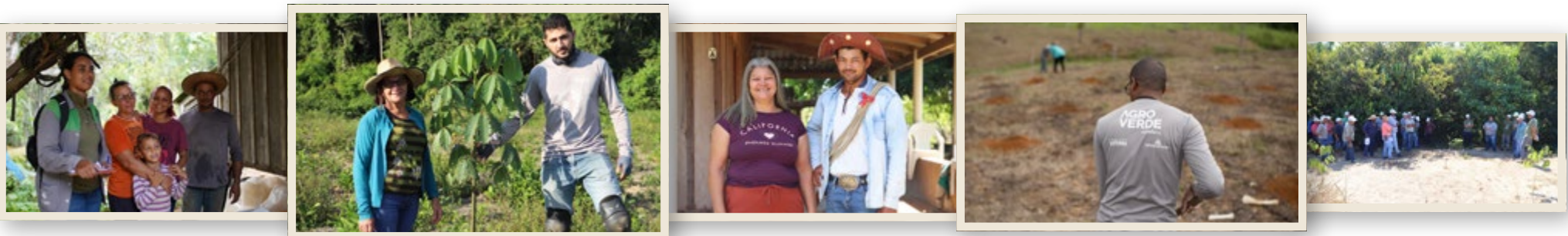
Goals and Key Results: • Restore forest cover in priority areas of the Amazon; • Plant 30 million native seedlings by 2030; • Increase carbon capture and ecological connectivity; • Consolidate a replicable and scalable restoration model.	Main Activities Developed: • Production and planting of native species; • Implementation of agroforestry systems; • Recovery of degraded areas and monitoring of results.	Highlights and Differentials: • Integration of multiple projects and funders to recover large degraded areas; • Use of different recovery techniques, such as seed dispersal, assisted natural regeneration, and total planting; • Application of different management techniques, using areas as a laboratory to record the evolution of implemented species; • Scale and replicability as the central impact strategy	Location: • Entire territory of Rondônia.	Partners: • One Tree Planted; • Programa de Pesquisa Desenvolvimento da Silvicultura de Espécies Nativas (PP&D-SEN); • Instituto Socioambiental (ISA); • Instituto Amazônia +21; • Santo Antônio Energia; • Tree Nation; • Reforest'Action; • Carbify; • Conservação Internacional; • National and international funders; • Local communities.
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PHOTO CASA QUATRO



P R O J E T O

Agro Verde



Agro Verde promotes forest restoration on family farmer properties, integrating Payment for Environmental Services (PES), watershed recovery, and environmental compliance, as a solution for rural producers seeking to simultaneously improve the efficiency of both cattle ranching and cropping, while promoting the environmental compliance of their rural properties in accordance with the Forest Code (Brazilian Law No. 12,651/2012).

The project provides technical and strategic support for the recovery of degraded areas, forest restoration, and conservation of local natural resources, contributing to the environmental compliance of properties.

Goals and Key Results:	Main Activities Developed:	Highlights and Differentials:	Partners:	Location:
- Environmental capture and compliance based on forest restoration on rural properties located in 12 municipalities across the state; - Holding public consultation meetings in the municipalities of operation, ensuring social participation and territorial alignment; - Direct service to 63 families of family farmers benefited by the project; - Execution of 9 technical training sessions focused on productive qualification	- Initially, the project served 8 municipalities. Subsequently, it was expanded to 4 more, totaling 12 regions served; - Restoration and environmental compliance actions across 211 hectares during 2025; - Periodic technical visits, with monitoring of restored areas and continuous follow-up of activities on benefited properties.	- Use of Payment for Environmental Services (PES) as a direct economic incentive to the rural producer; - Territorial-scale operation, expanding environmental and social impacts; - Integration between forest restoration, environmental compliance, and rural income generation.	Reforest'Action; Amazon Biodiversity Fund.	12 municipalities of Rondônia: Vale do Anari; Theobroma; Rio Crespo; Monte Negro; Machadinho D'Oeste; Itapuã do Oeste; Cujubim; Candeias do Jamari; Campo Novo de Rondônia; Buritis; Ariquemes; Alto Paraíso.

PHOTO ALEXANDRE ROTUNO

1 NO POVERTY

15 LIFE ON LAND

13 CLIMATE ACTION



P R O J E T O

Reverdecendo Comunidades Brasileiras

Reverdecendo Comunidades Brasileiras (RGBC) is a project carried out in partnership with World Vision that strengthens restoration and community development actions in Rondônia. The initiative supports 800 hectares undergoing forest recovery, integrating sustainable practices, technical training, and environmental education. Operating in the Rio Preto Jacundá Extractivist Reserve (RO) and in the Center for Bioeconomy and Conservation of the Amazon (CBCA), it values the agency of local communities and promotes nature-based solutions, such as natural regeneration management, contributing to forest conservation, food security, and improved quality of life for extractivist populations

Goals and Key Results:

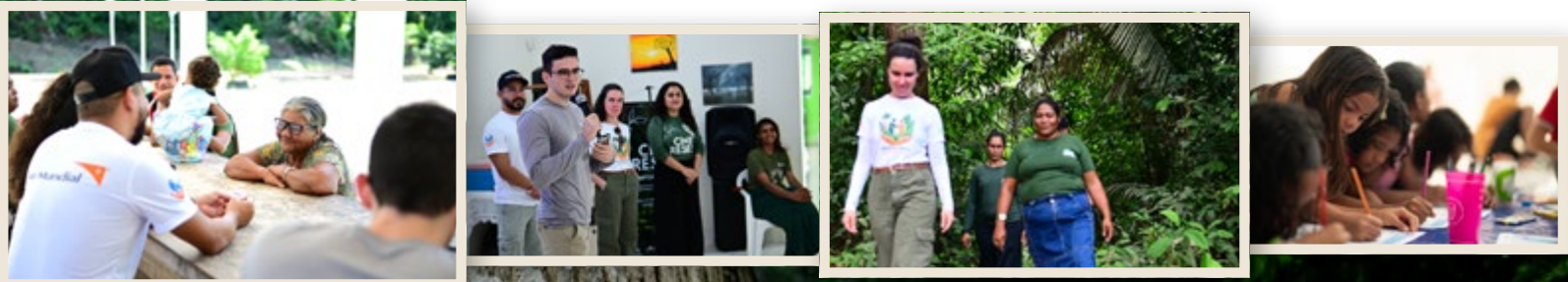
- Support for the restoration of 800 hectares in the Rio Preto-Jacundá Extractivist Reserve and the Center for Bioeconomy and Conservation of the Amazon (CBCA);
- Direct benefit to 150 families through socio-environmental and educational actions;
- Conduct of 3 technical training activities focused on strengthening restorative and community practices.

Main Activities Developed:

- Cultural and educational exhibitions promoting environmental awareness;
- Technical exchange between Rioterra and World Vision teams on the FMNR (Farmer Managed Natural Regeneration) restoration methodology;
- Development of didactic and recreational activities in the RESEX, with a highlight on Children's Day events focused on environmental education.

Highlights and Differentials:

- Integration between environmental restoration and community building, combining practical forest recovery actions with educational and cultural processes;
- Inclusive socio-educational approach, with pedagogical activities directed at diverse audiences, especially children;
- Development of local technical capacities through training sessions and methodological exchange in forest restoration (FMNR)



Location:

- 2 municipalities of Rondônia: Machadinho d'Oeste; Porto Velho.

Partners:

- World Vision



INDIGENOUS PEOPLES AND TRADITIONAL COMMUNITIES



PROJETO
REDD+ RESEX

The REDD+ Resex Rio Preto Jacundá Project is a long-term forest conservation initiative, implemented since 2012, that works to protect 95,300 hectares of Amazon forest in the Rio Preto-Jacundá Extractive Reserve, in Rondônia, combining forest conservation, community development, and the generation of socio-environmental benefits.

The initiative's central focus is strengthening the community governance of the conservation unit, promoting the active participation of extractivist communities in territorial management, decision-making, and the sharing of benefits from carbon credits. The project is certified under the international Verified Carbon Standard (VCS) and Climate, Community & Biodiversity Standards (CCB – Gold Level), attesting to its environmental and social integrity.

Goals and Key Results:	Main Activities Developed:	Highlights and Differentials:	Location:	Partners:
• Conservation of 95,300 hectares of forest, contributing to climate change mitigation and biodiversity protection, • Generation of more than 151 thousand carbon credits, ensuring continuous financial resources for the community, • Completion of the project's ten-year REDD+ audit, ensuring transparency and technical compliance; • Structuring of local governance, including implementation of a community benefit-sharing mechanism, built participatively based on the Resex's Life Plan	• Construction of 2 community complexes including an auditorium, telecenter clinic, warehouse and communication infrastructure; • Construction of 18 houses, directly benefiting extractivist families in the Resex; • Implementation of energy infrastructure, including an electrical grid and photovoltaic systems; • Drilling of artesian wells, expanding access to water; • Implementation of permanent biodiversity monitoring actions; • Courses and technical training, such as computing, botany and drone operation	• A long-term REDD+ project, operating continuously from 2012 to 2042, certified with the CCB Gold Seal, which is internationally recognized for its high socio-environmental quality. • Consistent integration of forest conservation, community governance, social infrastructure, and income generation. • Direct contribution to improving the living conditions of extractive communities while keeping the forest standing.	Rio Preto-Jacundá Extractive Reserve, located in the municipalities of Machadinho d'Oeste and Cujubim, Rondônia.	• Associação dos Moradores da Reserva Extrativista Rio Preto-Jacundá (ASMOREX); • Biofílica.

13 CLIMATE ACTION

15 LIFE ON LAND

16 PEACE, JUSTICE AND STRONG INSTITUTIONS



PROJETO
REDD+ TIs



The REDD+ Indigenous Lands project aims to promote the conservation of approximately 788,000 hectares of forests located in the Igarapé Lourdes and Rio Branco Indigenous Lands in Rondônia, and in Zoró, in Mato Grosso. The initiative uses the REDD+ mechanism as a tool to strengthen indigenous governance, territorial and environmental management, and the valorization of traditional knowledge, contributing to climate change mitigation and the protection of indigenous territories.

By integrating forest conservation, territorial autonomy, and the generation of socio-environmental benefits, the project reinforces the leading role of indigenous peoples in managing their territories, ensuring that actions are aligned with the priorities defined by the communities themselves.

Goals and Key Results:	Main Activities Developed:	Highlights and Differentials:	Location:	Partners:
• Development of 3 Project Design Documents (PDDs) under the REDD+ mechanism. • Implementation of 3 Territorial and Environmental Management Plans (PGTAs) in participating indigenous territories. • Establishment and strengthening of indigenous territorial governance mechanisms. • Conducting the first carbon credit issuance and sale, ensuring direct benefits for the territories.	• Implementation of territorial governance systems, with a focus on strengthening management, autonomy, and decision-making in the territories; • Updating and implementing Territorial and Environmental Management Plans (PGTAs) in direct coordination with indigenous communities and local partners; • Socioeconomic investments in indigenous lands, including the acquisition and distribution of agricultural equipment, medicines, boats, and other support infrastructure for the communities.	• The central role of Free, Prior, and Informed Consent (FPIC), achieved with unanimous approval across all Indigenous Lands. • The use of REDD+ as a tool to strengthen Indigenous territorial autonomy. • Indigenous protagonism and leadership at every stage of the project, from planning to implementation.	• Igarapé Lourdes (RO); • Rio Branco (RO) and • Zoró (MT) Indigenous Territories	• Amazon Biodiversity Fund; • Fundação Nacional dos Povos Indígenas; • World Resources Institute; • 8 Indigenous Associations from the territories covered by the project (Zoró/ Pangyjej; Zavidjaj Djiguhr; Doá Txatô; Wáypa; Produtores Rurais Indígenas; Karo Paygap; Ma'Payrap Karorap; Mapã Pay'u Karo).

PHOTO ALEXANDRE ROTUNO



P R O J E T O

Aliança dos Povos da Floresta

The Forest Peoples Alliance is a collective, autonomous initiative led by indigenous peoples and traditional communities in Rondônia and Mato Grosso. Focused on technical and organizational coordination, it has established itself as an innovative space for territorial governance aimed at strengthening the leading role of its members.

More than just an institutional coordinator, the Alliance serves as a permanent forum for exchanging experiences on Nature-Based Solutions (NbS), fostering dialogue between traditional and technical knowledge. It also seeks to advise communities frequently harassed by private companies and intermediaries involved in carbon and REDD+ projects, ensuring they have access to reliable and independent information to defend their collective rights and interests.

Goals and Key Results:

- Develop management models specific to each territory;
- Strengthen the governance and territorial autonomy of indigenous peoples and traditional communities;
- Expand the technical, political, and legal capacity of local leaders;
- Reduce information asymmetries through technical, legal, and financial assistance;
- Ensure free, prior, and informed consent regarding SbN and REDD+ projects.

Main Activities Developed:

- Political coordination and institutional advocacy in decision-making processes;
- Training and organizational strengthening of indigenous and community associations to promote spaces for the exchange of traditional and technical knowledge;
- Technical, legal, and political advisory services on SbN, REDD+, and the integrity of environmental projects;
- Support for the implementation of Territorial and Environmental Management Plans (PGTAs).

Highlights and Differentials:

- Indigenous and community protagonism, with governance built from within the territories outward;
- Integrated action on Science-Based Targets (SbN), REDD+, territorial protection, and climate justice;
- A democratic, pluralistic, and representative governance structure that values traditional knowledge in coordination with specialized technical expertise

Location:

Indigenous Lands:

- Igarapé Lourdes (RO);
- Rio Branco (RO);
- Zoró (MT);
- Reserva Extrativista Rio Preto Jacundá (RO).

Partners:

12 Indigenous Associations and Cooperatives from the territories covered by the project.

PHOTO WILL GAVIÃO



SOCIO-TERRITORIAL DEVELOPMENT



PHOTO CASA QUATRO

P R O J E T O

Festival dos Povos da Floresta

The Povos da Floresta Festival is an initiative that promotes the valorization of cultures through art, identity, education, and the creative economy as tools for socio-environmental empowerment, acting as a platform for visibility. In addition to its cultural impact, the festival creates opportunities for regional artists, generates jobs and income, and fosters creative entrepreneurship.

Held in the cities of Boa Vista (RR), Porto Velho (RO), and Macapá (AP), it was celebrated in some of the capitals of the Northern Region in 2025 and will be held in in Belém (PA) and Brasília (DF) in 2026, continuing its itinerant schedule. Its entirely free program features various artistic expressions, including musical performances, technical workshops, roundtable discussions, and art exhibitions.

Goals and Key Results:

- 5 editions of the festival nationwide held, expanding the cultural and territorial reach of the initiative and of the artists and communities it benefits;
- Activities in different states within the same region, strengthening coordination among different Amazonian territories;
- Consolidation of strategic partnerships with public, private, and civil society institutions that benefit the populations of the cities where the programs are held by showcasing different artistic expressions

Main Activities Developed:

- Production of cultural and educational exhibitions, promoting the appreciation of the knowledge and expressions of the forest peoples;
- Development of training workshops focused on artistic, cultural, and organizational capacity-building;
- Production and staging of shows, cultural performances, and audiovisual content, expanding the diffusion of Amazonian narratives.

Highlights and Differentials:

- Using culture as a tool for territorial development and the empowerment of forest communities.
- Promoting dialogue between the forest and the city, improving urban understanding of Amazonian territories.
- High potential for communication and public engagement, with a strong capacity for raising awareness and social mobilization.

Location:

- Belém (PA);
- Macapá (AP);
- Porto Velho (RO);
- Boa Vista (RR);
- Brasília (DF).

Partners:

- Petrobras;
- Ministério da Cultura.

Supporters:

- State and municipal governments.

PHOTO CASA QUATRO



P R O J E T O

Good Energies



The project seeks to strengthen Rioterra and its wide-ranging initiatives, expanding its capacity to act in forest conservation, ecological restoration, and community capacity-building. The initiative focuses on structuring the institution's strategic sectors, recognizing organizational development as an essential strategy for scaling up Nature-Based Solutions (NBS).

In an integrated approach, the project also supports initiatives in indigenous territories and extractive communities, contributing to territorial governance, the restoration of degraded areas, and the generation of applied knowledge for the region's sustainable development.

Goals and Key Results:	Main Activities Developed:	Highlights and Differentials:
- Restructuring of the Human Resources and Management sectors, strengthening internal processes and institutional governance - Consolidation of the Alliance of Forest Peoples for Nature-Based Solutions - Implementation of infrastructure and capacity-building for forest restoration in extractive communities; - Production of applied knowledge on access to rural credit for family farmers.	- Investment in internal capacity-building, technical training, and educational activities; - Structuring and improving strategic areas of the organization; - Establishing contact and coordination with new institutional partners, expanding cooperation networks.	- Institutional empowerment as a core strategy for environmental impact, with a focus on forest conservation and restoration; - Focus on management, people, and organizational sustainability, ensuring the long-term viability of local initiatives; - Engagement of young people, and promotion of diversity and inclusion as foundational principles of the organization.

PHOTO CASA QUATRO

Location:

- The state of Rondônia, with institutional and territorial impacts in the southwestern Amazon.

Partners:

- Good Energies Foundation

13 CLIMATE ACTION

15 LIFE ON LAND

16 PEACE, JUSTICE AND STRONG INSTITUTIONS

17 PARTNERSHIPS FOR THE GOALS





Dione Solidera
Forest Operations Coordinator

In 2025, the coordination of forestry operations in the forest restoration sector contributed to the achievement of the established goals. The period was marked by operational challenges and the implementation of new projects, requiring continuous alignment and strategic decisions. Factors such as deadlines, logistics for supplies and seedlings, and planning of intervention areas were critical to project delivery. These conditions directly impacted the results achieved. It is important to note that integration between stages and teams is essential for process improvement.



Edvânia Brito
Administrative Manager

In 2025, I worked in the administrative management of the Festival dos Povos da Floresta, contributing to the execution of the event's stages in Porto Velho (RO), Boa Vista (RR), Macapá (AP), and Belém (PA). Key highlights include mobilizing more than 28,000 participants, hosting exhibitions featuring 265 artworks, presenting performances by 84 artists, and conducting training initiatives that strengthened local capacities. The process provided valuable lessons in regional coordination and collaborative management. This work directly contributed to the mission of Rioterra to promote sustainable development with communities taking the lead.





It is in the soil
that seeds
sprout roots.

THE ROOTS

PHOTO MARCELA BONFIM

WHAT WE BUILT IN 2026

It is on the land that the movement finds permanence. After traveling many paths, mobilizing teams, and articulating partnerships, the actions carried out throughout 2025 created roots in the territories where Rioterra operates. At this stage, what stands out is no longer the flow of the river, but rather what has been consolidated, strengthened, and sustained on Amazonian soil.

Throughout the year, the projects carried out resulted in visible transformations in the landscape, in land-use patterns, and in people's lives. The land also fostered processes of social and territorial empowerment. Communities, family farmers, Indigenous peoples, and traditional populations were at the heart of these initiatives, actively participating in the development of solutions tailored to their realities. The work carried out expanded local capacities, strengthened community organizations, and created conditions for greater

autonomy and the continuity of these actions.

Knowledge building and sharing also leave lasting marks. Educational processes, experience sharing, and technical support have empowered individuals and communities, laying the groundwork for these lessons to multiply and continue to have an impact over time, like roots that will continue to generate structures, and trees that bear their own fruit and nourish the ecosystem.

What was built in 2025 represents what endures: relationships based on care, dialogue, and responsibility, sustained by trust, a continuous presence in the region, and a commitment to the future of the Amazon. It is on the land that these results take root, and it is from the land that the conditions arise for new cycles of transformation to continue developing.



PHOTO CASA QUATRO

Ecological restoration and landscape regeneration

Forest restoration efforts have progressed in areas that are strategic for biodiversity conservation and the restoration of degraded ecosystems.

In 2025,

542

hectares of forest were restored. These areas contribute directly to environmental resilience, the protection of natural resources, and the maintenance of ecosystem services essential to life in the Amazon.



Production and planting of native seedlings

Seedling production is one of the pillars of Rioterra's restoration strategy. Using systems aligned with the region's ecological characteristics,

1,1 million
native seedlings were
produced and 991.640 of them
were planted

Each seedling represents an investment in the future of the territory, linking environmental restoration, local job creation, and the expansion of sustainable supply chains.

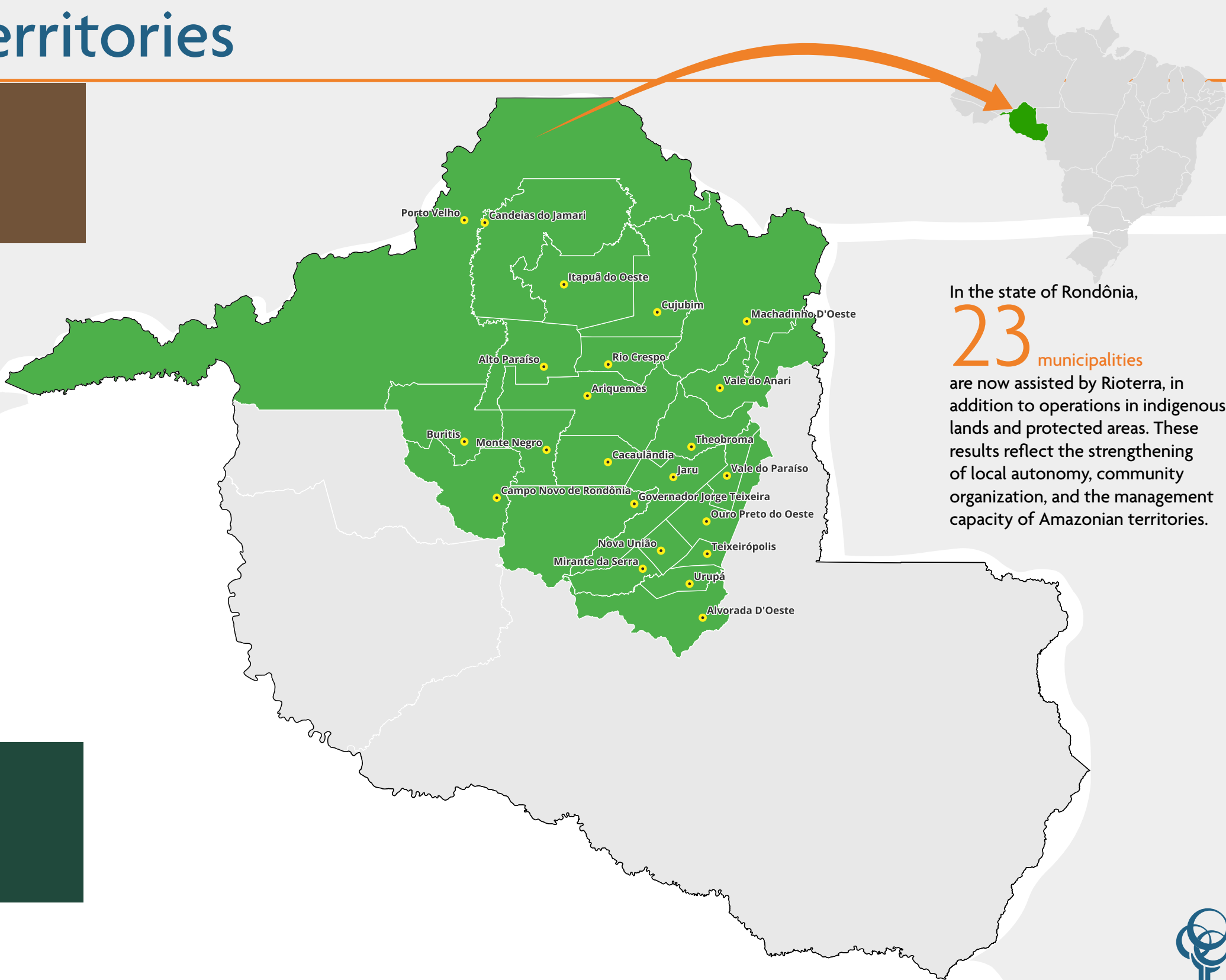
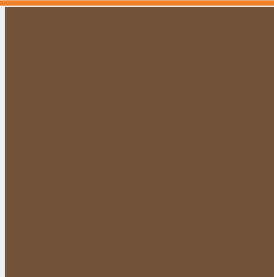
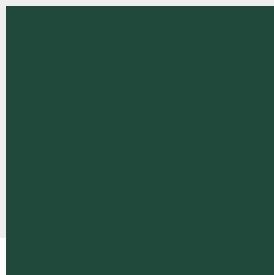


Empowered people and territories

The results achieved are also reflected in social and territorial strengthening. In 2025, Rioterra's actions directly impacted

756 families directly supported, including extractivists, family farmers, and traditional populations.

Indirectly, more than **4.000** people benefited from Rioterra's work this year.



In the state of Rondônia, **23** municipalities are now assisted by Rioterra, in addition to operations in indigenous lands and protected areas. These results reflect the strengthening of local autonomy, community organization, and the management capacity of Amazonian territories.



Income generation and bioeconomy strengthening

The promotion of sustainable production practices and the bioeconomy helped energize local economies, adding value to the standing forest and traditional knowledge. Throughout 2025, with the support of our partnership network, we invested more than

R\$23million in family farming and forests. This result reinforces the integration between environmental conservation and economic development across the institution's areas of operation.



Technical assistance and local capacity building

In 2025, Rioterra worked to expand knowledge and local leadership through training processes. Over the course of the year,

30

technical training and capacity-building sessions

were held, involving indigenous peoples, farmers, technicians, community leaders, and direct beneficiaries. The sessions covered topics such as forest restoration, socio-territorial management, sustainable production, community organization, and adaptation to climate change, reinforcing capacities that are fundamental to the continuity of these actions.



PHOTO ALEXANDRE ROTUNO





PHOTO MARCELA BONFIM



Edivan Oliveira
Rural Technical Assistance and
Extension (ATER) Supervisor

The year 2025, for the Rural Technical Assistance supervision team, underscored the importance of ongoing support for family farmers. Rioterapia strengthened sustainable production practices, integrating environmental restoration, regularization, and income generation. This work expanded the productive autonomy of the families served and contributed to more resilient development models in the territory.

“Real partnership is built in the territory, through listening, trust, and joint action”



Fernanda Amorim
Environmental Analyst

In 2025, in the Degraded Area Restoration (RAD) sector, my work as an environmental analyst focused on planning, monitoring, and report preparation, providing technical support to restoration actions. It was a challenging year, marked by a high volume of demands stemming from the rollout of new projects and initiatives. For our sector, this meant a large number of deliverables that made the process intense, yet rewarding. We restored large areas, strengthened partnerships, and expanded the team. As a lesson learned, I would emphasize the importance of unity and teamwork in generating consistent results



When roots connect,
a forest is born

THE FOREST THAT GROWS

PHOTO FLÁVIO FLONER

Partnerships and collaborative initiatives

PHOTO FLÁVIO FLONER



A forest does not grow on its own. It forms through the meeting of trees, roots, soil, water, and time. It is from the connection between different forces that a living, resilient ecosystem emerges, one capable of renewing itself. Rioterra's collective impact is built the same way.

In 2025, the institution's work was strengthened through diverse and complementary partnerships involving communities, indigenous peoples, civil-society organizations, public institutions, companies, funders, and collaborative networks. Each partnership represented a new connection, expanding the reach of our actions and creating the conditions for deeper, more lasting transformation in the territory.

The collaborative initiatives developed throughout the year demonstrated that Amazon's socio-environmental challenges demand responses built together. Cooperation made it possible to integrate different forms of knowledge, technical capacities, resources, and perspectives, strengthening restoration, conservation, bioeconomy, culture, and socio-territorial management projects. In this process, results stopped being individual and became shared, reflecting an impact that spreads and multiplies.



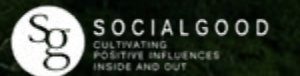
Institutional networks and strategic alliances

PHOTO FLÁVIO FLONER

Each strategic alliance formed helped strengthen the institutional ecosystem that underpins Rioterra's work. These partnerships expanded our capacity for advocacy, improved the quality of the strategies implemented, and reinforced the governance of our actions, ensuring consistency, transparency, and accountability in the use of resources and the generation of results.

Collective impact is also seen in how the territory responds. Restored areas, strengthened production practices, shared knowledge, and consolidated relationships of trust create an environment more conducive to environmental and social resilience. When roots connect, the forest grows, and its effects go beyond physical space, reaching ways of life, identities, and future prospects.

This section reflects that shared process. More than just the sum of individual actions, it reveals a living network of cooperation that sustains the transformation driven by Rioterra. It is in this forest of partnerships that impact gains scale, permanence, and meaning, reaffirming that caring for the Amazon is, above all, a collective endeavor.





Lucas Mancilha
Project Coordinator

Between 2024 and 2025, Rioterra increased its fundraising by 2.3 times, which shows our partners' interest in supporting the work we have carried out for 26 years. I contribute to this success, particularly by opening new fronts of action for the institution, such as livestock farming, credit, and artificial intelligence, issues that are increasingly strategic for the Amazon forest. Our challenge is to increase not only the scope but also the scale of our work, seeking to offer beneficiaries deliverables that increasingly contribute to a prosperous and sustainable Amazon

PHOTO FLÁVIO FLONER

PHOTO MARCELA BONFIM



Solid institutions
ensure that rivers
keep flowing

THE SOIL THAT SUSTAINS

WHO BUILDS THIS TRANSFORMATION

Every lasting transformation needs a firm foundation. Just as soil sustains roots, watercourses, and entire forests, it is the institutional ground that ensures Rióterra's work remains consistent, sound, and able to evolve over time. This foundation is built by people, structures, values, and practices that sustain the momentum and permanence of actions in every territory reached. Ensuring that rivers keep flowing requires, above all, clarity about how the path is walked.



Governance

Rioterra's governance is the foundation that supports its journey. Solid structures, clear processes, and well-defined principles ensure stability, integrity, and continuity in the actions carried out in the territories where we operate. Our structure consists of a General Assembly of Members, a Board of Directors, a Fiscal Council, and an Advisory Council, ensuring stability, integrity, and continuity for the actions carried out in the territories where we work.

GENERAL ASSEMBLY OF MEMBERS

The organization's highest decision-making body. Composed of its members, its main role is to set strategic guidelines, approve institutional plans, deliberate on structuring issues, and ensure compliance with Rioterra's mission and values. It also serves as a space for overall evaluation and alignment of actions, ensuring members' participation and engagement in the most relevant decisions.

We follow rigorous standards of transparency and integrity, with internal policies and oversight tools such as compliance, external audits, accountability reporting, and a code of ethics, all of which are continuously reviewed and strengthened to keep institutional values consistent with daily practice. Rioterra organizes its governance into four main bodies that work in a complementary way.



Fabiana Gomes
President



Lara Barberena
Vice-president



Alexandre Queiroz
Secretary



Elizangela Barba
Treasurer

EXECUTIVE BOARD

Responsible for leading the organization, it drives the implementation of approved decisions, ensuring that institutional objectives are translated into consistent, well-structured programs, projects, and activities.

- Fabiana Barbosa Gomes – President
- Lara Barberena – Vice-president
- Alexandre Queiroz – Secretary
- Elizangela Barba – Treasurer



Tetcha Sotomayor
Council Member



Lucas Mancilha
Council Member



José Leite
Council Member

FISCAL COUNCIL

Acts independently to monitor and oversee Rioterra's financial and asset management. Its role is to verify the regularity of accounts, analyze financial statements, and ensure compliance with legal standards and good governance practices.

- Tetcha Sotomayor – Council Member
- Lucas Mancilha – Council Member
- José Leite – Council Member



Livia Pagotto
Instituto Arapyaú and FGV



Cláudio Pádua
Ecological Research Institute



Daniel Brandão
VOX Capital

ADVISORY COUNCIL

Made up of experts with experience in the sector, it provides technical support and strategic guidance to the team, strengthening the quality of decisions and the institution's long-term vision.

- Livia Pagotto – Knowledge Manager at Instituto Arapyaú and professor at FGV
- Daniel Brandão – Impact Director at Vox Capital
- Cláudio Valladares Pádua – Coordinator of the Amazon Bio-business Program at the Ecological Research Institute (IPÊ).

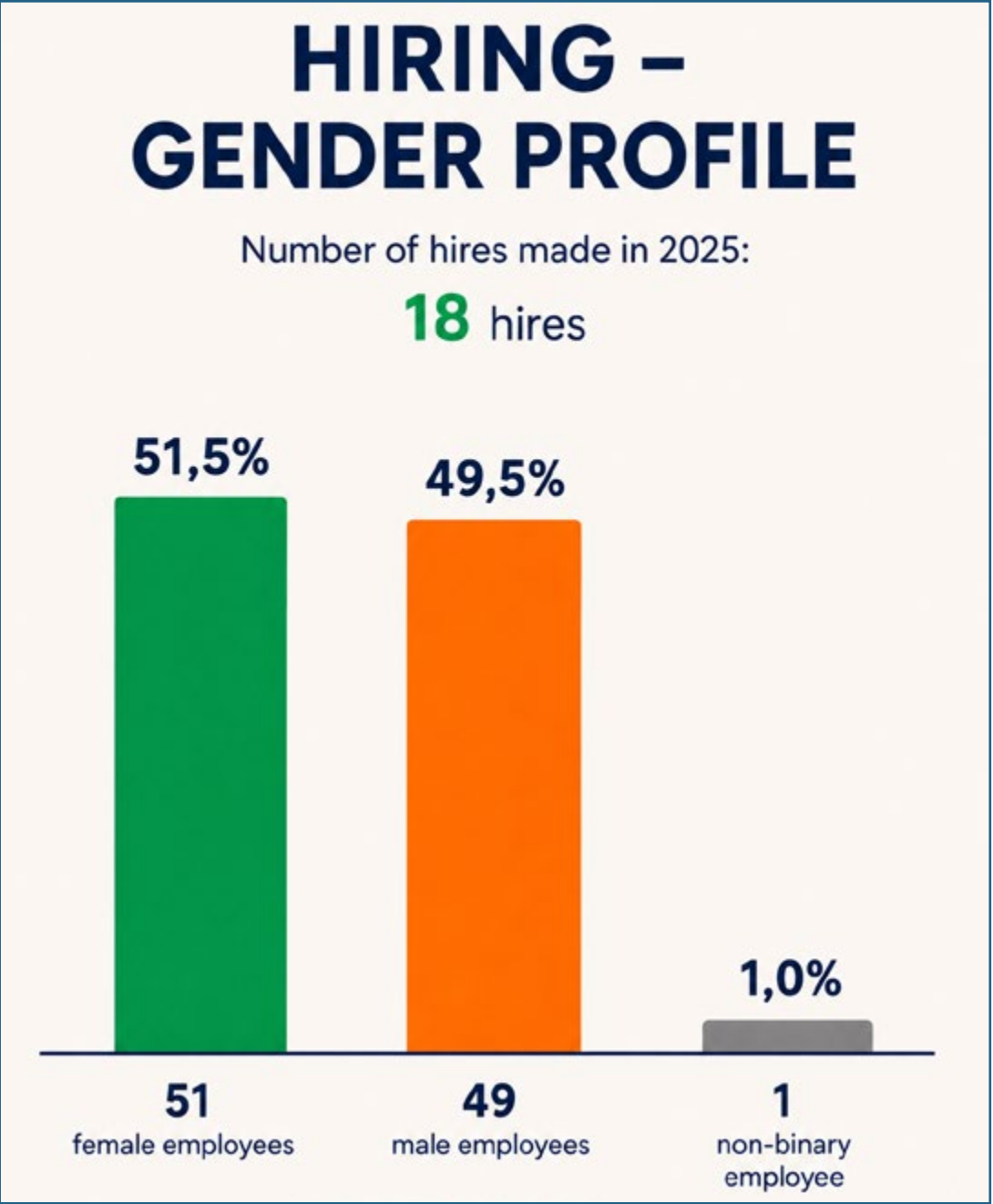


The team

At Rioterra, it is people who set the boat moving along the river, in constant dialogue with the territories. It is through the engagement, the diversity of knowledge, and the daily presence of our staff that programs and projects take shape, direction, and continuity wherever we work.

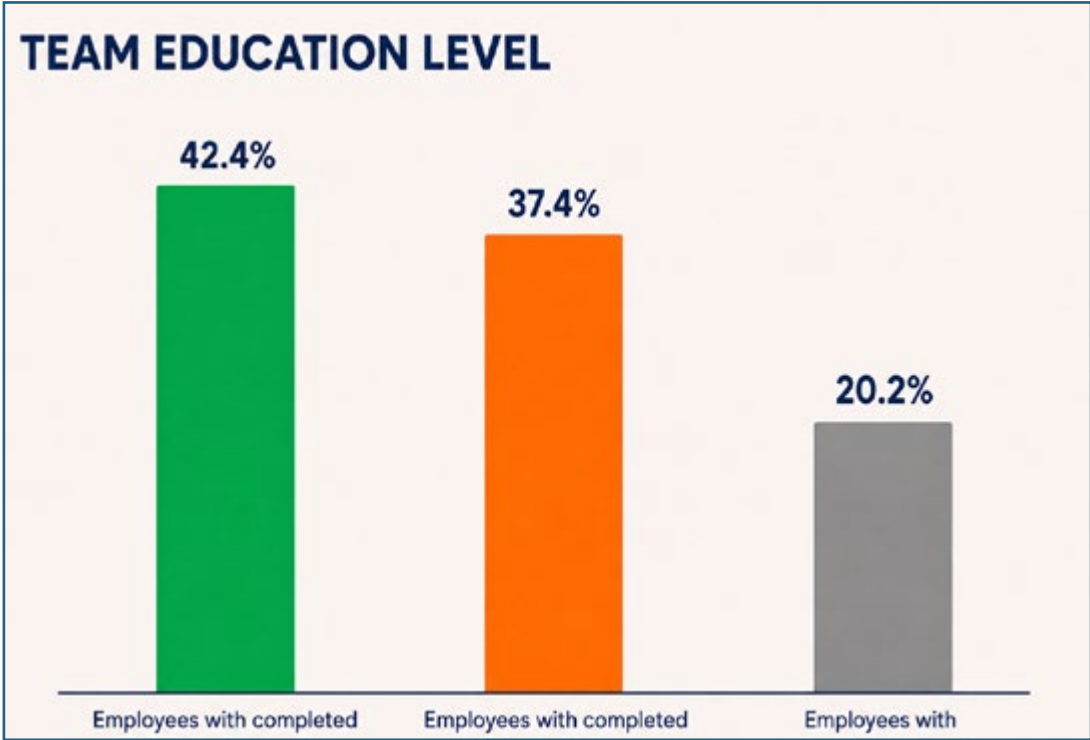
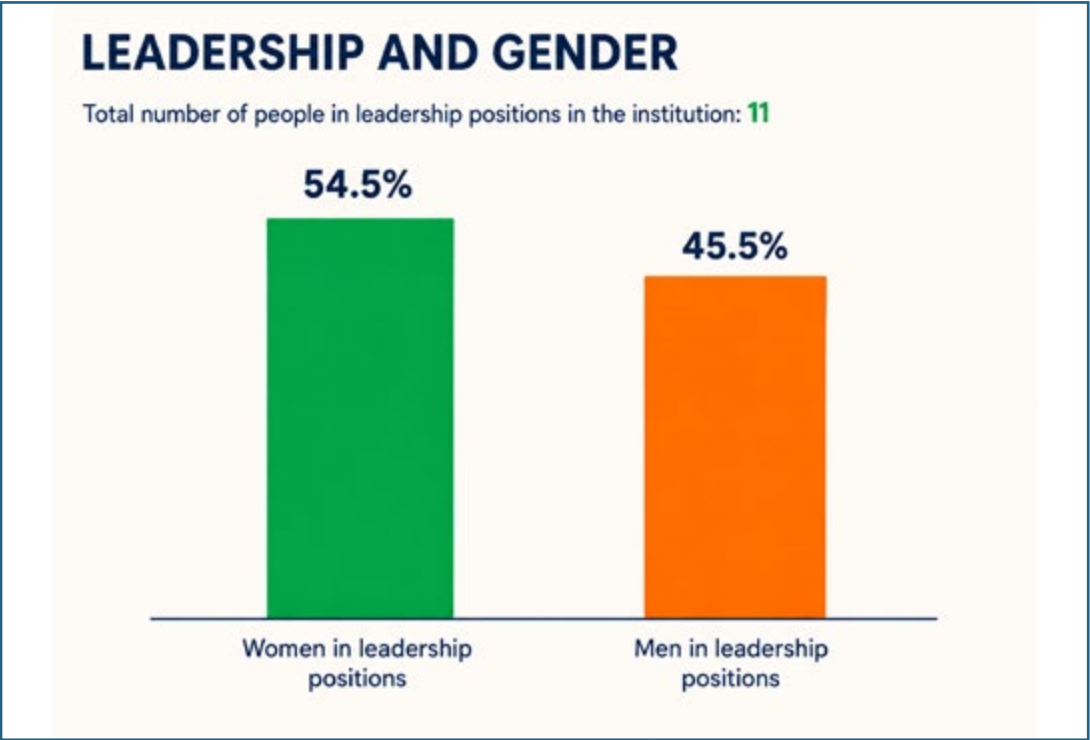
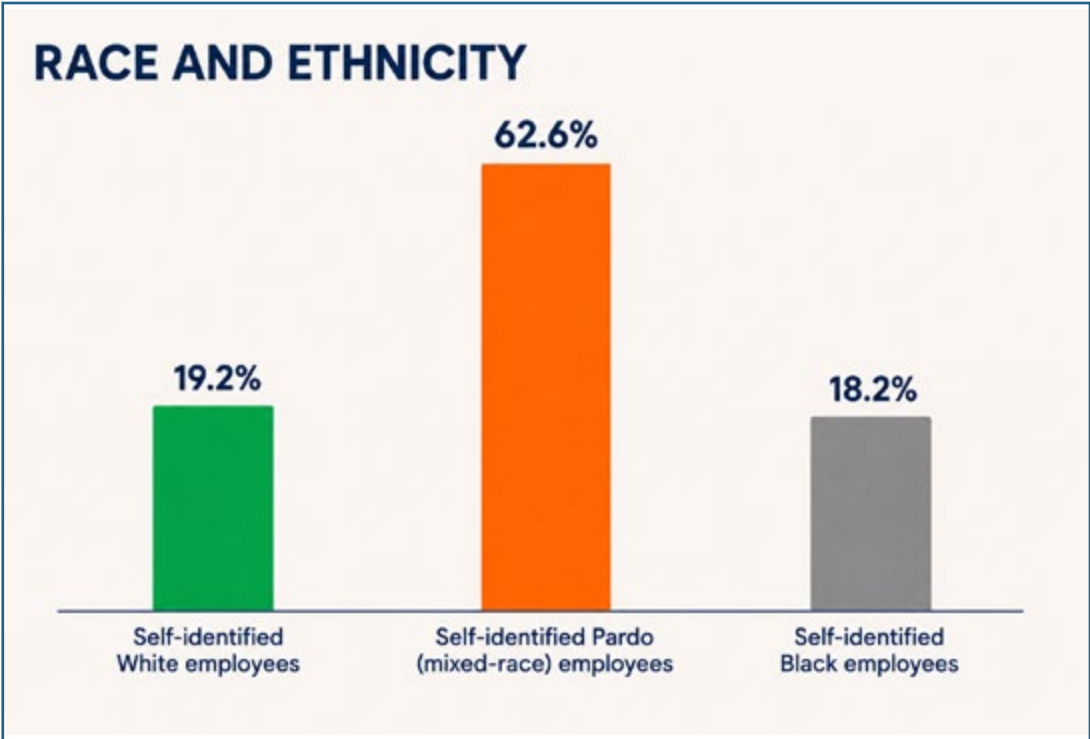
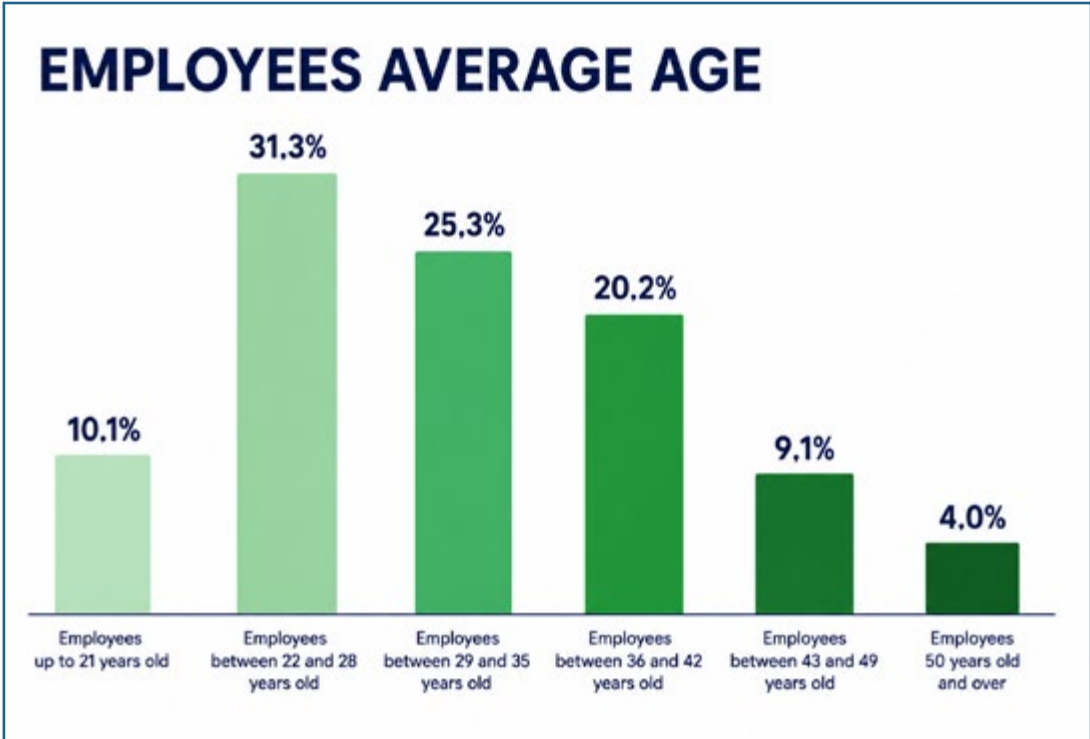
Our people management is guided by principles of equity, human value, and diversity, reflecting the institution's commitment to practices aligned with sustainable development and respect for the plurality of the Amazon. We recognize that consistent solutions are only possible when built by teams that are sensitive to a wide range of realities and committed to valuing the local population.

Working across distinct sociocultural contexts, extractive reserves, rural communities, indigenous peoples, and family farming, requires a management approach that recognizes and respects the region's diverse identities. We value working relationships based on dialogue, respect for cultural differences, and the building of horizontal bonds with communities, strengthening an approach grounded in people and territory.



In 2025, we made progress in consolidating internal people-management practices, implementing and strengthening institutional policies and tools that enhance organizational integrity, transparency, and security. Notable among these are the Code of Ethics, the Internal Bylaws, and the Risk Management Manual, which guide our day-to-day institutional life and are publicly available on Rioterra’s website.

By documenting processes, systematizing information, and sharing content, we create the conditions to continuously improve our work, adjust course when necessary, and build an organizational culture grounded in ethics, responsibility, and appreciation for the people who make the institution happen.



Transparency

Transparency is what keeps the flow honest. Just as a river lets you see its riverbed, Rioterra's work rests on clarity of process, accountability for decisions, and openness to dialogue with everyone who is part of this journey.

In 2025, we continued strengthening institutional practices that make visible how we act, make decisions, and apply resources. Transparency is not treated as a formal requirement but as a principle that guides our relationship with partners, funders, communities, and society at large.

By making documents, information, and results public, we reaffirm our commitment to integrity, good governance, and consistency between what we say and what we do. These tools ensure that the path we have followed can be tracked, understood, and evaluated, strengthening trust in the relationships built over time.

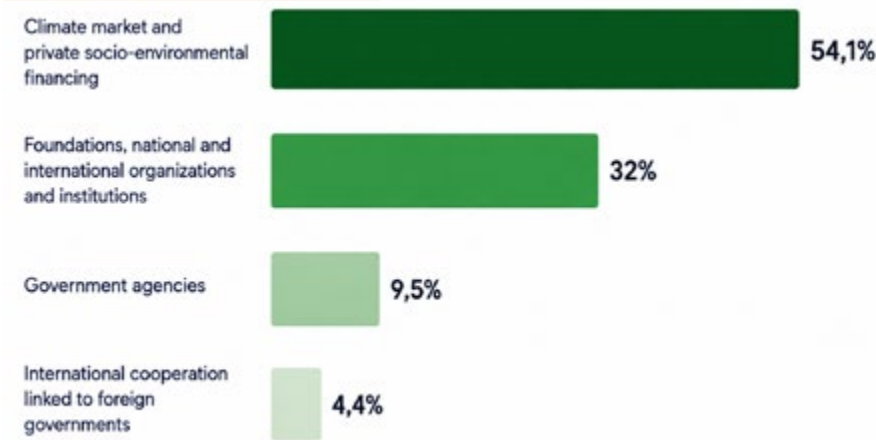
Sources of Funds

Projects

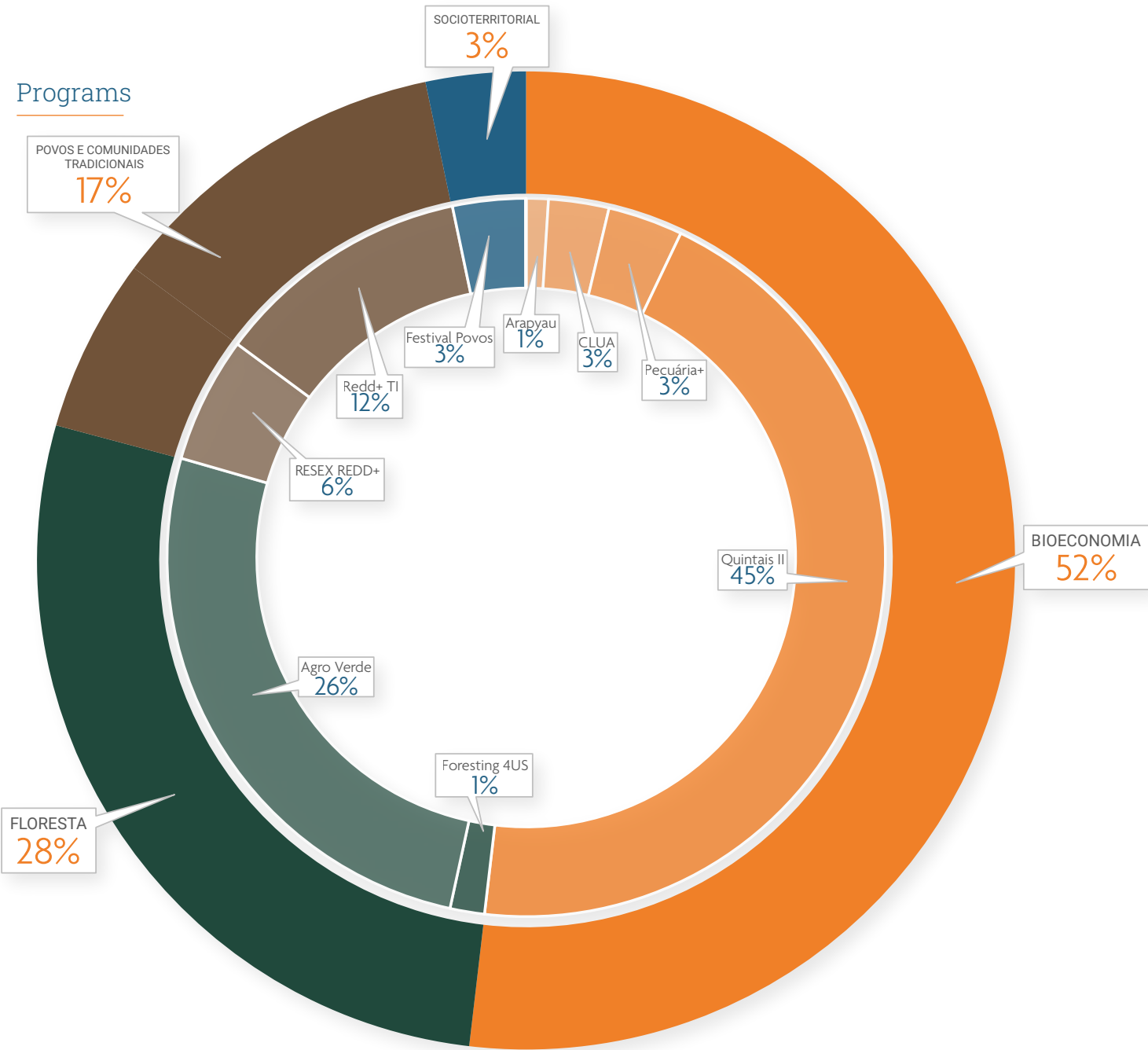
PROGRAMA	PROJETO	RECEBIDO EM 2025
BIOECONOMY	Arapyaú**	R\$ 300.000,00
	CLUA	R\$ 824.250,00
	Pecuária+	R\$ 1.024.347,07
	Quintais Amazônicos II**	R\$ 13.579.003,18
	Cacau Amazônia +	R\$ 0,00
	TOTAL	R\$ 15.727.600,25
FOREST	Forestry 4 US	R\$ 469.920,06
	Agro Verde	R\$ 7.901.340,91
	TOTAL	R\$ 8.371.260,97
PEOPLES	RESEX REDD+	R\$ 1.719.865,63
	REDD+ TI	R\$ 3.510.052,88
	TOTAL	R\$ 5.229.918,51
SOCIO-TERRITORIAL	Festival Povos da Floresta	R\$ 992.400,00
	Good Energies	R\$ 8.462,88
	TOTAL	R\$ 1.000.862,88
TOTAL		R\$ 30.329.642,61

* Projeto com saldo acumulado ativo mas sem novos recebimentos em 2025.
** Projeto com saldo ativo mas com execução a ser iniciada a partir de 2026.

Funding Sources



Programs





Luci Ely Cavalcante
Human Resources Coordinator

As HR Coordinator, 2025 represented an important step forward in consolidating Rioterra's people-management practices. We strengthened internal policies, promoted diversity, and placed greater value on team care. Investing in people was essential to sustaining the technical, ethical, and human quality of our institutional work

Solid institutions ensure that rivers keep flowing



Elizângela Costa
Accountability Analyst

In the Accountability area, 2025 reinforced Rioterra's commitment to transparency and institutional responsibility. The work carried out ensured clarity in the use of resources, improved the quality of reports, and strengthened trust with funders and partners. This process is fundamental to the credibility and continuity of our actions

PHOTO MARCELA BONFIM



The river never stops
following its course

THE RIVER'S NEXT COURSE

THE FUTURE

The natural flow followed by every river is, in essence, forward. After nourishing its source, meeting its banks, putting down roots, and strengthening connections, the time comes to look toward the horizon and understand where the waters are headed. The future is not a fixed point but a course still being shaped, molded by the choices made in the present and by the challenges that arise along the way.

As we move into 2026, Rioterra recognizes that the Amazon will remain at the center of profound transformations. Climate change, pressure on territories, social inequalities, and the need for fairer, more sustainable development models continue to demand strategic, and increasingly fast, responses grounded in science, listening to the territory, and cooperation.



PHOTO MARCELA BONFIM

New challenges and perspectives for 2026

The challenges ahead reinforce the importance of maintaining clear priorities. Innovation, governance, and transparency remain central pillars of our institutional work, ensuring that Rioterra's growth happens with solidity, responsibility, and alignment with its principles.

The future demands organizations capable of integrating technical knowledge, traditional wisdom, and innovative solutions, while remaining flexible enough to adjust course without losing consistency in the commitments they have made. It also demands continuous presence in the territory, the capacity to adapt, and strategic vision to face increasingly complex and interdependent contexts.

Partnerships will continue to be fundamental to this journey. The next cycle is being built as a network, expanding strategic alliances and collaborative initiatives that strengthen Amazon's socio-environmental ecosystem. It is in this cooperative environment, where resources, knowledge, and experience intersect, that impact gains depth and permanence.

Commitments to the Amazon

Rioterra's commitment to the Amazon remains clear as we move into 2026: to act with presence, ethics, and responsibility, caring simultaneously for the forest, its people, and its territories. Every decision made, every project launched, and every partnership built reflects the conviction that socio-environmental transformation requires time, consistency, and collective responsibility.

Like the river, which learns from the path it has traveled and renews itself with every bend, Rioterra remains attentive to the signals of the territory, connected to its roots, and guided by a future in which the Amazon stays alive, diverse, and strengthened.



PHOTO FRED BASTOS



PHOTO FRED BASTOS



Alexis Bastos
Project Coordinator
and Founder

2025 was a year of consolidation and preparation for new challenges across our programs and projects. Rioterra made progress in structuring initiatives, reinforcing partnerships, and expanding its operational capacity, always keeping nature and the beneficiaries of each action in mind. All this work built a solid foundation for the organization to continue responding, with strategy and innovation, Amazon's most important demands.

"The river never stops following its course."



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our websites:

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